NATIONAL
COMMERCIAL
BANK

The Board of Directors is pleased to release the following unaudited financial results for National Commercial Bank Jamaica Limited (NCBJ) and its subsidiaries for the quarter ended December 31, 2011.

## PERFORMANCE HIGHLIGHTS

Quarter ended December 2011 compared with quarter ended December 2010

- Net profit of $\$ 2.8$ billion, a decrease of $\$ 237$ million or $7.9 \%$.
- Earnings per stock unit of $\$ 1.12$ declined by $\$ 0.10$ or $7.9 \%$.
- Cost to income ratio increased to $56.2 \%$ from $52.8 \%$.
- Total assets of $\$ 360.5$ billion, increased by $5.6 \%$ or $\$ 19.1$ billion.
- Return on average total assets decreased to 3.1\% from 3.6\%.
- Net Loans of $\$ 101.2$ billion, grew by $14.3 \%$ or $\$ 12.7$ billion.
- Customer Deposits of $\$ 155.3$ billion, increased by $9.1 \%$ or $\$ 13.0$ billion.
- Total stockholders' equity of $\$ 62.6$ billion, increased by $21.7 \%$ or $\$ 11.2$ billion.
- Return on average stockholders' equity decreased to $17.9 \%$ from $24.0 \%$.
- Risk-based capital adequacy ratio decreased to $15.1 \%$ from $15.5 \%$.


## FINANCIAL PERFORMANCE

Operating income decreased by $\$ 135$ million or $1.6 \%$, for the quarter ended December 31, 2011, when compared with the quarter ended December 31, 2010, mainly as a result of:

- Insurance premium income, which decreased by $\$ 558$ million, or $66.5 \%$, due to lower levels of annuities being booked when compared to the prior year.
- Net interest income, which decreased by $\$ 66$ million, or $1.2 \%$, due mainly to lower yields earned on our investment securities and loan portfolios.

These decreases were partially offset, by:

- Gain on foreign currency and investment activities, which increased by $\$ 274$ million, or $37.5 \%$, due to gains from investment activities and foreign exchange gains from translation and dealing activities.
- Net fee and commission income, which increased by $\$ 195$ million or $12.2 \%$, mainly due to increased fees arising from growth in the Retail and SME and Corporate Banking loan portfolios.

Operating expenses increased by $\$ 268$ million or $5.6 \%$, for the quarter ended December 31, 2011, over the quarter ended December 31, 2010, mainly as a result of:

- Staff costs, which increased by $\$ 434$ million, or $19.0 \%$, due to the negotiated salary increase for the $2011 / 12$ financial year, and increased staff benefits paid during the quarter which relate to the 2010/2011 financial year. In addition to staff costs, there was an increase in consulting fees, associated with the implementation of a number of revenue and efficiency related projects across the group.

These increases were partially offset by the reduction in benefits and changes under annuity and insurance contracts, due to a reduction in annuities sold during the quarter ended December 31, 2011 when compared to the prior year.

## FINANCIAL PERFORMANCE (continued)

Loans and advances, which totalled $\$ 101.2$ billion (net of provision for credit losses) as at December 31, 2011, grew by $\$ 12.7$ billion or $14.3 \%$ compared to the loan portfolio as at December 31, 2010. Nonperforming loans totalled $\$ 7.4$ billion as at December 31, 2011 ( $\$ 3.4$ billion as at December 31, 2010) and represented $7.2 \%$ of the gross loans compared to $3.8 \%$ as at December 31, 2010. The increase in the nonperforming loan ratio was driven by a large loan which became non-performing in March 2011. Our regulatory provision coverage as at December 31, 2011 was $115.8 \%$ of non-performing loans compared to $132.5 \%$ at December 31, 2010.

Customer deposits, which totalled $\$ 155.3$ billion as at December 31, 2011, grew by $\$ 13.0$ billion or $9.1 \%$ compared to the deposit portfolio as at December 31, 2010.

As reported by the Bank of Jamaica, at September 30, 2011, NCBJ held the largest market share in loans (36.9\%) and deposits (39.1\%) in the commercial banking industry.

## SEGMENT PERFORMANCE

The Retail \& SME, Payments Services, Corporate Banking, and Treasury \& Correspondent Banking segments which comprise the commercial banking activities, reported combined operating profits of $\$ 2.2$ billion for the quarter ended December 31, 2011; this represents a decrease of $\$ 292$ million or $11.7 \%$ from the prior year.

Our Retail \& SME segment recorded operating profits of $\$ 106$ million, down by $60.1 \%$ or $\$ 160$ million from the quarter ended December 31, 2010. The decline in the operating profits was driven mainly by increased staff costs and operating expenses associated with the implementation of a number of revenue and efficiency related projects.

Our Payment Services segment recorded operating profits of $\$ 472$ million, up by $5.3 \%$ or $\$ 24$ million over the quarter ended December 31, 2010. The improvement in the operating profits was driven mainly by increased net interest income due to the growth in the credit card portfolio over the quarter ended December 31, 2010.

Our Corporate Banking segment recorded operating profits of $\$ 534$ million, a decline of $\$ 110$ million or $17.1 \%$ in its segment result when compared to the quarter ended December 31, 2010 and the reduction is attributed to a reduction in net interest income due to a reduction in the performing loan portfolio when compared to the quarter ended December 31, 2010.

Our Treasury \& Correspondent Banking segment recorded operating profits of $\$ 1.1$ billion, a decline of $\$ 45$ million or $4.0 \%$ when compared to the quarter ended December 31, 2010, which was mainly due to a reduction in net interest income due mainly to lower yields earned on our investment portfolio.

NCBJ remains the largest commercial bank in Jamaica when measured by profit, assets, branch network, capital base, and market share of loan and deposits.

## SEGMENT PERFORMANCE (continued)

Our Wealth Management segment contributed operating profits of $\$ 1.2$ billion for the quarter ended December 31, 2011, representing an increase of $\$ 121$ million or $11.4 \%$ over the prior December 2010 quarter. The growth over the prior year's results is due mainly to an increase in gains from investment activities.

Our Insurance and Pension Fund Management segment reported operating profits of $\$ 527$ million for the quarter ended December 31, 2011; this result reflects a decline of $\$ 64$ million or $10.9 \%$ from the prior year's results. Increases in net interest income and fee and commission income were offset by reduced earnings from annuities and increased staff costs.

## CAPITAL

The Group's stockholders' equity of $\$ 62.4$ billion increased by $\$ 11.2$ billion or $21.7 \%$ when compared to 31 December 2010.

- The risk-based capital adequacy ratio (risk assessed assets as a percentage of qualifying capital) for NCBJ was $15.1 \%$ which exceeds the minimum statutory requirement of $10 \%$ stipulated by the Bank of Jamaica (31 December 2010 - 15.5\%).
- The capital to risk weighted assets ratio (risk assessed assets as a percentage of qualifying capital) for NCBCM was $36.6 \%$ which exceeds the minimum statutory requirement of $10 \%$ stipulated by the Financial Services Commission (FSC) (31 December 2010 - 76.8\%). During the 2010/11 year, the FSC amended the methodology for the computation of this ratio.
- The solvency ratio (stockholders' equity as a percentage of total liabilities) for NCBIC was $35.8 \%$ which exceeds the minimum statutory requirement of $10 \%$ stipulated by the Financial Services Commission (31 December 2010-28.7\%).


## DIVIDENDS

On 26 January 2012, the Board declared an interim dividend of $\$ 0.38$ per ordinary stock unit. The dividend is payable on 24 February 2012 for stockholders on record as at 10 February 2012.

## AWARDS

We are extremely pleased to report to you our shareholders that for the third consecutive year, NCBJ was awarded the "Bank of the Year in Jamaica" by the Financial Times Banker Magazine, and "Best Bank in Jamaica" by LatinFinance, for the second consecutive year. The recognition of being named Bank of the Year by these prestigious international banking publications is a testament to our strong management and prudent risk approach.

Also, at the Jamaica Stock Exchange (JSE) Best Practices Awards ceremony held in December 2011, we were the proud recipient of the PSOJ/JSE Corporate Governance Award, for the second consecutive year.

## COMMUNITY RELATIONS

In pursuit of our mantra "Building a Better Jamaica", we contributed $\$ 26$ million to a number of initiatives during the quarter. Our main areas of focus were Education - $\$ 18$ million, Community Development - $\$ 6$ million, Youth Leadership and Entrepreneurship - $\$ 2$ million.

## Education

We continue to invest in the further development of our nation's youth through the power of education, and during the period, we contributed $\$ 9$ million to our flagship educational programme, namely the NCB Foundation CXC/CSEC Principles of Accounts (POA) and Principles of Business (POB) Fee Sponsorship Programme, which gave 4,674 students island-wide the opportunity to sit the CSEC/CXC POA and POB examinations free of cost. In addition, we supported various literacy and numeracy educational programmes across the island, and provided assistance with the purchase of computers and equipment.

## Community Development

During the quarter, we contributed to the World AIDS Day initiatives and assisted with the launch of the Vineyard Town Community Development Programme and Sports Club. Other community development initiatives included support for various Christmas Treats such as those held by the St. Elizabeth Care Committee, Mustard Seed Communities, Bustamante Children's Hospital Ward 5, Office of the Children's Advocate and the University of Technology's Dental Care Educational Programme.

## Youth Leadership \& Entrepreneurship

We continue to support programmes that seek to encourage our nation's youth to become change agents in their schools and communities. Among the organizations that we partnered with during the period were the Children's Coalition of Jamaica, Youth Upliftment Through Employment (YUTE), Jamaica Youth Performing Arts Company and the UWI Debating Club.

This year, as we celebrate 175 years of service, we are thankful for the opportunity to meet the needs of our customers, shareholders, employees and other key stakeholders through the provision of financial services, while building a better Jamaica.

To our customers, we say thank you for your continued loyalty, confidence and support; together, We Make

## It Happen.



ON BEHALF OF THE BOARD

## National Commercial Bank Jamaica Limited

Unaudited Consolidated Income Statement
Quarter ended 31 December 2011
(expressed in Jamaican dollars unless otherwise indicated)

|  | CURRENT YEAR | PRIOR | YEAR |
| :---: | :---: | :---: | :---: |
|  | Quarter Ended | Quarter Ended | Quarter Ended |
|  | 31 December | 30 September | 31 December |
|  | 2011 | 2011 | 2010 |
|  | \$'000 | \$'000 | \$'000 |
| Operating Income |  |  |  |
| Interest income | 7,547,198 | 7,424,322 | 7,816,133 |
| Interest expense | $(2,207,598)$ | $(2,121,101)$ | $(2,410,473)$ |
| Net interest income | 5,339,600 | 5,303,221 | 5,405,660 |
| Fee and commission income | 2,036,567 | 1,975,682 | 1,834,958 |
| Fee and commission expense | $(244,304)$ | $(268,577)$ | $(237,431)$ |
| Net fee and commission income | 1,792,263 | 1,707,105 | 1,597,527 |
| Gain on foreign currency and investment activities | 1,006,619 | 1,208,871 | 732,181 |
| Dividend income | 30,668 | 507 | 5,778 |
| Premium income | 281,545 | 204,699 | 839,462 |
| Other operating income | 15,275 | 57,410 | 20,386 |
|  | 1,334,107 | 1,471,487 | 1,597,807 |
|  | 8,465,970 | 8,481,813 | 8,600,994 |
| Operating Expenses |  |  |  |
| Staff costs | 2,714,104 | 2,379,030 | 2,279,998 |
| Provision for credit losses | 312,507 | 193,672 | 260,523 |
| Depreciation and amortisation | 170,714 | 153,509 | 138,959 |
| Impairment losses on securities | - | 262,003 | - |
| Other operating expenses | 1,872,704 | 1,673,403 | 2,122,059 |
|  | 5,070,029 | 4,661,617 | 4,801,539 |
| Operating Profit | 3,395,941 | 3,820,196 | 3,799,455 |
| Gain on acquisition of associates | - | 1,016,505 | - |
| Share of profits of associates | 145,421 | 29,314 | 58,284 |
| Profit before Taxation | 3,541,362 | 4,866,015 | 3,857,739 |
| Taxation | $(772,410)$ | $(1,100,563)$ | $(851,992)$ |
| NET PROFIT | 2,768,952 | 3,765,452 | 3,005,747 |
| Earnings per stock unit (expressed in \$ per share) Basic and diluted | 1.12 | 1.53 | 1.22 |

# National Commercial Bank Jamaica Limited <br> Unaudited Consolidated Statement of Comprehensive Income <br> Quarter ended 31 December 2011 <br> (expressed in Jamaican dollars unless otherwise indicated) 

|  | Quarter Ended <br> 31 December <br> 2011 <br> \$'000 | Quarter Ended 30 September 2011 \$'000 | Quarter Ended <br> 31 December <br> 2010 <br> \$'000 |
| :---: | :---: | :---: | :---: |
| Net Profit | 2,768,952 | 3,765,452 | 3,005,747 |

Other comprehensive income, net of tax

Currency translation gains/(losses)
Unrealised gains/(losses) on available-for-sale investments

Realised fair value gains on sale and maturity of investments

Unrealised losses transferred from equity on impairment of available-for-sale equity securities

| 5,335 | 6,973 | $(67,114)$ |
| :---: | :---: | :---: |
| 475,622 | $(243,924)$ | 1,245,814 |
| $(899,827)$ | $(567,329)$ | $(425,276)$ |
| - | 264,012 | - |
| $(418,870)$ | $(540,268)$ | 753,424 |
| 2,350,082 | 3,225,184 | 3,759,171 |

## TOTAL COMPREHENSIVE INCOME

## National Commercial Bank Jamaica Limited <br> Unaudited Consolidated Statement of Financial Position

31 December 2011
(expressed in Jamaican dollars unless otherwise indicated)

|  | $\begin{aligned} & 31 \text { December } \\ & 2011 \\ & \$^{\prime} 000 \end{aligned}$ | $\begin{gathered} 30 \text { September } \\ 2011 \\ \$^{\prime} 000 \end{gathered}$ | $\begin{gathered} 31 \text { December } \\ 2010 \\ \$^{\prime} 000 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |
| Cash in hand and balances at Bank of Jamaica | 25,003,776 | 20,725,491 | 19,095,389 |
| Due from other banks | 15,205,419 | 24,812,575 | 17,390,783 |
| Derivative financial instruments | - | - | 24,585 |
| Investment securities at fair value through profit or loss | 1,185,926 | 1,785,352 | 856,594 |
| Reverse repurchase agreements | 1,171,926 | 1,697,472 | 1,068,793 |
| Loans and advances, net of provision for credit losses | 101,209,023 | 91,728,138 | 88,558,435 |
| Investment securities classified as available-for-sale and loans and receivables | 201,677,020 | 202,962,775 | 203,734,374 |
| Investments in associates | 5,795,587 | 5,847,258 | 2,379,007 |
| Investment property | 12,000 | 12,000 | 12,000 |
| Intangible asset - computer software | 934,035 | 897,862 | 403,114 |
| Property, plant and equipment | 4,454,251 | 4,322,866 | 4,112,233 |
| Deferred income tax assets | 26,667 | 26,191 | 26,729 |
| Income tax recoverable | 885,282 | 1,402,777 | 1,527,457 |
| Customers' liability - letters of credit and undertaking | 323,286 | 361,606 | 212,641 |
| Other assets | 2,627,387 | 2,184,878 | 2,040,237 |
| Total assets | 360,511,585 | 358,767,241 | 341,442,371 |
| LIABILITIES |  |  |  |
| Due to other banks | 7,317,820 | 6,402,201 | 7,160,055 |
| Customer deposits | 155,283,946 | 155,800,401 | 142,318,047 |
| Promissory notes and certificates of participation | - | 236,434 | 227,182 |
| Repurchase agreements | 86,871,588 | 84,075,103 | 88,676,545 |
| Obligations under securitisation arrangements | 12,893,423 | 14,378,119 | 18,864,966 |
| Derivative financial instruments | , | ,378, | 14,849 |
| Other borrowed funds | 4,435,096 | 5,271,146 | 5,925,424 |
| Income tax payable | 1,401 | 12,591 | 5,340 |
| Deferred income tax liabilities | 2,298,864 | 2,387,682 | 907,933 |
| Liabilities under annuity and insurance contracts | 23,809,459 | 23,564,275 | 21,306,838 |
| Provision for litigation | 18,477 | 13,000 | 13,000 |
| Post-employment benefit obligations | 614,066 | 582,491 | 456,177 |
| Liability - letters of credit and undertaking | 323,286 | 361,606 | 212,641 |
| Other liabilities | 4,004,513 | 4,555,800 | 3,893,838 |
| Total liabilities | 297,871,939 | 297,640,849 | 289,982,835 |
| STOCKHOLDERS' EQUITY |  |  |  |
| Share capital ${ }^{\text {* }}$ | 6,465,731 | 6,465,731 | 6,465,731 |
| Shares held by NCB Employee Share Scheme | $(3,388)$ | $(3,388)$ | $(3,388)$ |
| Fair value and capital reserves | 4,747,724 | 5,166,594 | 3,288,670 |
| Loan loss reserve | 5,618,209 | 4,922,610 | 1,629,876 |
| Banking reserve fund | 6,219,473 | 6,039,667 | 5,425,166 |
| Retained earnings reserve | 14,013,657 | 11,375,761 | 8,875,761 |
| Retained earnings | 25,578,240 | 27,159,417 | 25,777,720 |
| Total stockholders' equity | 62,639,646 | 61,126,392 | 51,459,536 |
| Total equity and liabilities | 360,511,585 | 358,767,241 | 341,442,371 |

Approved for issue by the Board of Directors on 26 January 2012 and signed on its behalf by:


## National Commercial Bank Jamaica Limited

Unaudited Consolidated Statement of Changes in Stockholders' Equity
Quarter ended 31 December 2011
(expressed in Jamaican dollars unless otherwise indicated)

|  | Share Capital | Shares Held by Share Scheme | Fair Value and Capital Reserves | Loan Loss Reserve | Banking Reserve Fund | Retained <br> Earnings <br> Reserve | Retained <br> Earnings | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ 000 | \$ 000 | \$'000 | \$ 000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Balance as at 1 October 2010 | 6,465,731 | $(3,388)$ | 1,457,864 | 1,135,012 | 5,200,206 | 8,875,761 | 25,676,747 | 48,807,933 |
| Total comprehensive income | - | - | 753,424 | - | - | - | 3,005,747 | 3,759,171 |
| Dividends paid | - | - | - | - |  | - | $(1,107,568)$ | $(1,107,568)$ |
| Transfer to Loan Loss Reserve | - | - | - | 494,864 | - | - | $(494,864)$ | - |
| Transfer to Banking Reserve Fund | - | - | - | - | 224,960 | - | $(224,960)$ | - |
| Redemption of Preference Shares | - | - | 1,077,382 | - | - | - | $(1,077,382)$ | - |
| Balance at 31 December 2010 | 6,465,731 | $(3,388)$ | 3,288,670 | 1,629,876 | 5,425,166 | 8,875,761 | 25,777,720 | 51,459,536 |
| Balance as at 1 October 2011 | 6,465,731 | $(3,388)$ | 5,166,594 | 4,922,610 | 6,039,667 | 11,375,761 | 27,159,417 | 61,126,392 |
| Total comprehensive income | - | - | $(418,870)$ | - | - | - | 2,768,952 | 2,350,082 |
| Dividends paid | - | - | - | - | - | - | $(836,828)$ | $(836,828)$ |
| Transfer to Loan Loss Reserve | - | - | - | 695,599 | - | - | $(695,599)$ | - |
| Transfer to Retained Earnings Reserve | - | - | - | - | - | 2,637,896 | $(2,637,896)$ | - |
| Transfer to Banking Reserve Fund | - | - | - | - | 179,806 | - | $(179,806)$ | - |
| Balance at 31 December 2011 | 6,465,731 | $(3,388)$ | 4,747,724 | 5,618,209 | 6,219,473 | 14,013,657 | 25,578,240 | $\underline{ }$ 62,639,646 |

## National Commercial Bank Jamaica Limited

## Unaudited Consolidated Statement of Cash Flows

Quarter ended 31 December 2011
(expressed in Jamaican dollars unless otherwise indicated)

|  | $\begin{gathered} 31 \text { December } \\ 2011 \\ \$^{\prime} 000 \end{gathered}$ | $\begin{gathered} 31 \text { December } \\ 2010 \\ \$ \prime 000 \end{gathered}$ |
| :---: | :---: | :---: |
| Cash Flows from Operating Activities |  |  |
| Net profit | 2,768,952 | 3,005,747 |
| Changes in operating assets and liabilities | $(7,897,123)$ | $(881,035)$ |
| Other adjustments to reconcile net profit | $(239,739)$ | 101,604 |
| Net cash (used in)/provided by operating activities | $(5,367,910)$ | 2,226,316 |
| Cash Flows from Investing Activities |  |  |
| Acquisition of property, plant and equipment | $(251,990)$ | $(116,361)$ |
| Acquisition of intangible asset - computer software | $(88,225)$ | $(74,911)$ |
| Proceeds from disposal of property, plant and equipment | 1,715 | 9,539 |
| Purchases of investment securities | $(70,003,173)$ | $(85,107,316)$ |
| Sales/maturities of investment securities | 68,213,435 | 77,345,785 |
| Dividends received from associate | 84,374 | - |
| Net cash used in investing activities | $(2,043,864)$ | $(7,943,264)$ |
| Cash Flows from Financing Activities |  |  |
| Repayments under securitisation arrangements | $(1,573,145)$ | $(1,497,932)$ |
| Proceeds from other borrowed funds | 546,183 | 96,821 |
| Repayments of other borrowed funds | $(1,359,756)$ | $(703,546)$ |
| Dividends paid | $(836,828)$ | $(1,107,568)$ |
| Net cash used in financing activities | $(3,223,546)$ | $(3,212,225)$ |
| Effect of exchange rate changes on cash and cash equivalents | 154,239 | $(214,202)$ |
| Net decrease in cash and cash equivalents | $(10,481,081)$ | $(9,143,375)$ |
| Cash and cash equivalents at beginning of period | 38,423,142 | 40,727,035 |
| Cash and cash equivalents at end of period | 27,942,061 | 31,583,660 |
| Comprising: |  |  |
| Cash in hand and balances at Bank of Jamaica | 8,786,322 | 3,984,350 |
| Due from other banks | 15,205,419 | 17,390,783 |
| Investment securities | 11,268,140 | 17,368,582 |
| Due to other banks | $(7,317,820)$ | $(7,160,055)$ |
|  | 27,942,061 | 31,583,660 |

National Commercial Bank Jamaica Limited
Unaudited Segment Report
Quarter ended 31 December 2011

|  | Consumer | \& SME | Corporate Banking$\$^{\prime} 000$ | Treasury \& Correspondent Banking \$'000 | Wealth <br> Management <br> \$'000 | Insurance \& Pension Fund Management \$'000 | Other \$'000 | Eliminations \$'000 | $\begin{aligned} & \text { Consolidated } \\ & \$^{\prime} 000 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Retail \& SME } \\ \$^{\prime} 000 \end{gathered}$ | $\begin{gathered} \text { Payment Services } \\ \$^{\prime} 000 \end{gathered}$ |  |  |  |  |  |  |  |
| External revenue | 2,709,004 | 1,330,759 | 973,993 | 2,307,909 | 2,264,556 | 1,280,128 | 51,523 | - | 10,917,872 |
| Revenue from other segments | 788,353 | - | 468 | 250,255 | 129,339 | 14,844 | 49,570 | $(1,232,829)$ |  |
| Total revenue | 3,497,357 | 1,330,759 | 974,461 | 2,558,164 | 2,393,895 | 1,294,972 | 101,093 | $(1,232,829)$ | 10,917,872 |
| Interest income | 2,801,540 | 500,164 | 784,432 | 1,836,973 | 1,998,521 | 701,609 | 8,758 | $(1,085,068)$ | 7,546,929 |
| Interest expense | $(413,376)$ | $(136,554)$ | $(249,908)$ | (1,234,538) | $(979,355)$ | $(271,264)$ | (894) | 1,085,068 | $(2,200,821)$ |
| Net interest income | 2,388,164 | 363,610 | 534,524 | 602,435 | 1,019,166 | 430,345 | 7,864 | - | 5,346,108 |
| Net fee and commission income | 720,419 | 581,475 | 182,317 | 49,654 | 30,378 | 214,728 | 51,821 | $(40,397)$ | 1,790,395 |
| Gain on foreign currency and investment activities | 32,433 | 1,786 | 5,758 | 561,171 | 360,792 | 87,509 | (614) | $(46,708)$ | 1,002,127 |
| Premium income | - | - | - | - | - | 289,764 | - | $(8,219)$ | 281,545 |
| Other income | 15,383 | 1,808 | 1,074 | 109,743 | 3,513 | 1,390 | 10,622 | $(106,306)$ | 37,227 |
| Total operating income | 3,156,399 | 948,679 | 723,673 | 1,323,003 | 1,413,849 | 1,023,736 | 69,693 | $(201,630)$ | 8,457,402 |
| Staff costs | 1,195,728 | 42,640 | 60,832 | 54,351 | 115,856 | 145,195 | 36,200 | $(7,021)$ | 1,643,781 |
| Provision for credit losses | 207,845 | 113,695 | $(8,944)$ | - | - | - | - | - | 312,596 |
| Depreciation and amortisation | 34,116 | 14,193 | 1,242 | 8,686 | 1,512 | 9,044 | 7,053 | (63,527) | 75,846 |
| Other operating expenses | 591,488 | 160,598 | 39,654 | 97,358 | 107,275 | 342,083 | 70,879 | $(63,527)$ | 1,345,808 |
| Total operating expense | 2,029,177 | 331,126 | 92,784 | 160,395 | 224,643 | 496,322 | 114,132 | $(70,548)$ | 3,378,031 |
| Operating profit before allocated costs | 1,127,222 | 617,553 | 630,889 | 1,162,608 | 1,189,206 | 527,414 | $(44,439)$ | $(131,082)$ | 5,079,371 |
| Allocated costs | $(1,020,963)$ | $(145,883)$ | $(97,240)$ | $(75,896)$ | - | - | - | - | $(1,339,982)$ |
| Operating profit | 106,259 | 471,670 | 533,649 | 1,086,712 | 1,189,206 | 527,414 | $(44,439)$ | $(131,082)$ | 3,739,389 |
| Unallocated corporate expenses |  |  |  |  |  |  |  |  | $(343,448)$ |
| Share of profit of associates |  |  |  |  |  |  |  |  | 145,421 |
| Profit before taxation |  |  |  |  |  |  |  |  | 3,541,362 |
| Taxation |  |  |  |  |  |  |  |  | $(772,410)$ |
| Net Profit |  |  |  |  |  |  |  |  | $\underline{2,768,952}$ |
| Segment assets | 136,217,524 | 7,332,832 | 46,457,248 | 121,168,292 | 101,222,116 | 32,809,544 | 1,012,143 | $(93,816,963)$ | 352,402,736 |
| Associates |  |  |  |  |  |  |  |  | 5,795,587 |
| Unallocated assets |  |  |  |  |  |  |  |  | 2,313,262 |
| Total assets |  |  |  |  |  |  |  |  | 360,511,585 |
| Segment liabilities | 123,079,180 | 6,782,176 | 34,224,839 | 114,176,961 | 84,941,981 | 23,916,980 | 224,634 | $(92,200,468)$ | 295,146,284 |
| Unallocated liabilities |  |  |  |  |  |  |  |  | 2,725,655 |
| Total liabilities |  |  |  |  |  |  |  |  | 297,871,939 |
| Capital expenditure | 161,932 | 51,644 | 10,045 | 91,645 | 9,422 | 9,341 | 6,186 | - | 340,215 |

## National Commercial Bank Jamaica Limited

Unaudited Segment Report
Quarter ended 31 December 2010

|  | Consumer \& SME |  | Corporate Banking \$'000 | Treasury \& Correspondent Banking \$'000 | Wealth Management $\$ \mathbf{\prime} 00$ | Insurance \& Pension Fund Management \$'000 | Other \$'000 | Eliminations \$'000 | $\begin{aligned} & \text { Consolidated } \\ & \$^{\prime} 000 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Retail \& SME } \\ \$^{\prime} 000 \end{gathered}$ | $\begin{gathered} \text { Payment Services } \\ \$^{\prime} 000 \end{gathered}$ |  |  |  |  |  |  |  |
| External revenue | 2,313,238 | 1,216,890 | 1,200,690 | 2,491,844 | 2,211,293 | 1,786,943 | 28,000 | - | 11,248,898 |
| Revenue from other segments | 997,801 | 1,462 | 256 | 244,980 | 143,214 | 7,534 | 25,801 | $(1,421,048)$ |  |
| Total revenue | 3,311,039 | 1,218,352 | 1,200,946 | 2,736,824 | 2,354,507 | 1,794,477 | 53,801 | $(1,421,048)$ | 11,248,898 |
| Interest income | 2,611,328 | 412,059 | 1,079,646 | 2,299,846 | 2,110,500 | 668,601 | 10,021 | $(1,376,219)$ | 7,815,782 |
| Interest expense | $(483,258)$ | $(113,638)$ | $(355,136)$ | $(1,451,718)$ | $(1,082,168)$ | $(293,011)$ | (171) | 1,376,219 | $(2,402,881)$ |
| Net interest income | 2,128,070 | 298,421 | 724,510 | 848,128 | 1,028,332 | 375,590 | 9,850 | - | 5,412,901 |
| Net fee and commission income | 629,442 | 563,480 | 109,968 | 40,423 | $(8,379)$ | 186,277 | 35,861 | 6,496 | 1,563,568 |
| Gain on foreign currency and investment activities | 30,382 | 1,787 | 6,228 | 393,705 | 209,591 | 86,675 | 5,205 | $(5,241)$ | 728,332 |
| Premium income | - | - | - | - | - | 846,775 | - | $(7,313)$ | 839,462 |
| Other operating income | 10,987 | 589 | 686 | 59 | 4,304 | 716 | 255 | $(3,523)$ | 14,073 |
| Total operating income | 2,798,881 | 864,277 | 841,392 | 1,282,315 | 1,233,848 | 1,496,033 | 51,171 | $(9,581)$ | 8,558,336 |
| Staff costs | 1,024,595 | 57,881 | 61,298 | 39,721 | 92,169 | 106,513 | 35,518 | - | 1,417,695 |
| Provision for credit losses | 128,747 | 99,460 | 26,402 | - | - | - | - | - | 254,609 |
| Depreciation and amortisation | 34,835 | 14,693 | 1,256 | 1,252 | 2,682 | 16,920 | 6,078 | - | 77,716 |
| Other operating expenses | 513,896 | 126,492 | 34,989 | 47,812 | 71,121 | 780,783 | 68,257 | $(4,324)$ | 1,639,026 |
| Total operating expenses | 1,702,073 | 298,526 | 123,945 | 88,785 | 165,972 | 904,216 | 109,853 | $(4,324)$ | 3,389,046 |
| Operating profit before allocated cost | 1,096,808 | 565,751 | 717,447 | 1,193,530 | 1,067,876 | 591,817 | $(58,682)$ | $(5,257)$ | 5,169,290 |
| Allocated costs | $(830,314)$ | $(117,626)$ | $(73,338)$ | $(62,099)$ | - | - | - | - | $(1,083,377)$ |
| Operating profit | 266,494 | 448,125 | 644,109 | 1,131,431 | 1,067,876 | 591,817 | $(58,682)$ | $(5,257)$ | 4,085,913 |
| Unallocated Corporate Expenses |  |  |  |  |  |  |  |  | $(286,458)$ |
| Share of profit of associate |  |  |  |  |  |  |  |  | 58,284 |
| Profit before taxation |  |  |  |  |  |  |  |  | 3,857,739 |
| Taxation |  |  |  |  |  |  |  |  | $(851,992)$ |
| Net Profit |  |  |  |  |  |  |  |  | 3,005,747 |
| Segment assets | 116,581,883 | 7,525,998 | 46,494,893 | 133,599,295 | 96,309,297 | 27,357,565 | 923,935 | $(92,706,129)$ | 336,086,737 |
| Associates |  |  |  |  |  |  |  |  | 2,379,007 |
| Unallocated assets |  |  |  |  |  |  |  |  | 2,976,627 |
| Total assets |  |  |  |  |  |  |  |  | 341,442,371 |
| Segment liabilities Unallocated liabilities | 106,345,128 | 7,970,372 | 36,152,184 | 123,822,287 | 83,414,800 | 21,582,209 | 168,365 | $(90,456,264)$ | $\begin{array}{r} 288,999,081 \\ 983,754 \\ \hline \end{array}$ |
| Total liabilities |  |  |  |  |  |  |  |  | 289,982,835 |
| Capital expenditure | 129,077 | 6,008 | 2,281 | 33,089 | 6,082 | 13,173 | 1,562 | - | $\xrightarrow{191,272}$ |

## National Commercial Bank Jamaica Limited

Notes to the Unaudited Financial Statements
31 December 2011
(expressed in Jamaican dollars unless otherwise indicated)

## 1. Identification and Principal Activities

National Commercial Bank Jamaica Limited ("the Bank") is incorporated in Jamaica and licensed under the Banking Act, 1992. The Bank is a $53.36 \%$ subsidiary of AIC (Barbados) Limited. The ultimate parent company is Portland Holdings Inc., incorporated in Canada. Portland Holdings Inc. is controlled by Hon. Michael Lee-Chin, OJ. The Bank's registered office is located at 32 Trafalgar Road, Kingston 10, Jamaica.

The Bank is listed on the Jamaica Stock Exchange and the Trinidad and Tobago Stock Exchange.
The Bank's subsidiaries and other consolidated entities, which together with the Bank are referred to as "the Group".
All subsidiaries are incorporated in Jamaica with the exception of NCB (Cayman) Limited, NCB Remittance Services (Cayman) Limited and NCB Capital Markets (Cayman) Limited, which are incorporated in the Cayman Islands, and NCB Remittance Services (UK) Limited, which is incorporated in the United Kingdom.

## 2. Basis of preparation

The condensed consolidated interim financial statements for the three months ended 31 December 2011 has been prepared in accordance with IAS 34, 'Interim financial reporting'. The condensed consolidated interim financial statements should be read in conjunction with the annual financial statements for the year ended 30 September 2011, which have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Boards (IASB).

There have been no changes in accounting policies since the most recent audited accounts as at 30 September 2011.

## 3. Segment reporting

The Group is organised into the following business segments:
Retail \& SME- This incorporates the provision of banking services to individual and small and medium business clients and money remittance.

- Payment services - This incorporates the provision of card related services.
- Corporate banking - This incorporates the provision of banking services to large corporate clients.
- Treasury \& correspondent banking - This incorporates the Bank's liquidity and investment management function, management of correspondent bank relationships, and relationships with other financial institutions as well as foreign currency dealing activities.

Wealth management - This incorporates stock brokerage, securities trading, investment management and other financial services provided by overseas subsidiaries.

- Insurance \& pension fund management - This incorporates life insurance, pension and investment management services.

The Group's insurance brokerage services, trustee services, registrar and transfer agent services and provision of automatic banking machine services to customers are classified as Other for segment reporting.

